



HORIZON 2020: Proposal budget preparation

Βαγγέλης Αργουδέλης Εθνικό Σημείο Επαφής για Νομικά & Οικονομικά θέματα HORIZON 2020 Δίκτυο ΠΡΑΞΗ/ ΙΤΕ



Importance of appropriate Budget estimation and distribution:

- o Evaluation criterion "3. Quality and efficiency of the implementation"
 - o "...resources assigned to work packages are in line with their objectives and deliverables"
 - o "... ensuring that all participants have a valid role and adequate resources in the project to fulfil that role"
- Demonstrates clear vision of tasks and objectives
- Reduces the risk that costs may be found ineligible during the report/ audit.
- o Minimizes potential changes during the project's implementation (amendments, redistribution of costs between partners, request for EC's approval, ...)
- Allows for proper budget consumption without deviations during implementation demonstrating that the budget requested was necessary



Budget & Evaluation

3. Quality and efficiency of the implementation*

Note: The following aspects will be taken into account:

- Quality and effectiveness of the work plan, including extent to which the resources assigned to work packages are in line with their objectives and deliverables
- Appropriateness of the management structures and procedures, including risk and innovation management
- Complementarity of the participants and extent to which the consortium as whole brings together the necessary expertise
- Appropriateness of the allocation of tasks, ensuring that all participants have a valid role and adequate resources in the project to fulfil that role



Research and Innovation actions

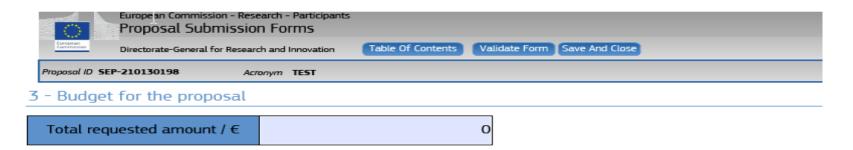
No	Participant	Country	(A) Direct personnel costs/€	(B) Other direct costs/€	(C) Direct costs of sub- contracting/€	(D) Direct costs of providing financial support to third parties/€	(E) Costs of inkind contributions not used on the beneficiary's premises/€	(F) Indirect Costs / € (=0.25(A+B-E))	(G) Special unit costs covering direct & indirect costs / €	(H) Total estimated eligible costs / € (=A+B+C+D+F +G)	(I) Reimburse- ment rate (%)	(J) Max.EU Contribution / € (=H*I)	(K) Requested EU Contribution/ €
1			0	0	0	0	0	0,00	0	0,00	100	0,00	0,00
	Total		0	0	0	0	0	0,00	0	0,00		0,00	0,00

Innovation actions

No	Participant	Country	(A) Direct personnel costs/€	(B) Other direct costs/€	(C) Direct costs of sub-contracting/€	(D) Direct costs of providing financial support to third parties/€	contributions not used on the	/€	(G) Special unit costs covering direct & indirect costs / €	(H) Total estimated eligible costs / ∈ (=A+B+C+D +F+G) BENEFICIARY ?	(I) Reimbursement rate (%) BENEFICIARY	(J) Max.EU Contribution / € (=H*I) BENEFICIARY	(K) Costs of third parties linked to participant THIRD PARTIES ?	(L) Max.EU Contribution / € THIRD PARTIES ?	(M) Total Costs for BENEFICIARY & THIRD PARTIES (=H+K) ?		(O) Requested EU Contribution / € BENEFICIARY & THIRD PARTIES ?
1			0	C	0	0	0	0,00	0	0,00	100	0,00	0	0	0,00	0,00	0,00
	Total		0	C	0	0	0	0,00	0	0,00		0,00	0,00	0,00	0,00	0,00	0,00

Budget table in Part A (stage 1 of a two-stage proposals)







- A. Direct personnel costs
- **B.** Other direct costs
 - Travel
 - Equipment
 - Other goods & services
 - Large Research Infrastructure
- C. Subcontracting
- D. Financial support to 3rd parties
- E. In-kind contributions not used in the beneficiary's premises
- F. Indirect costs
- **G.** Special Unit costs
- H. Total costs
- I. Reimbursement rate
- J. Maximum EU contribution
- K. Requested EU contribution



3.4 Resources to be committed

⚠ Please make sure the information in this section matches the costs as stated in the budget table in section 3 of the administrative proposal forms, and the number of person/months, shown in the detailed work package descriptions.

Please provide the following:

- a table showing number of person/months required (table 3.4a)
- a table showing 'other direct costs' (table 3.4b) for participants where those costs exceed 15% of the personnel costs (according to the budget table in section 3 of the administrative proposal forms)





Table 3.4a: Summary of staff effort

Please indicate the number of person/months over the whole duration of the planned work, for each work package, for each participant. Identify the work-package leader for each WP by showing the relevant person-month figure in bold.

WPn WPn+1 WPn+2 Total Person/
Months per Participant

Participant Number/Short Name
ParticipantNumber/
Short Name
Participant Number/
Short Name
Total Person/Months





Table 3.4b: 'Other direct cost' items (travel, equipment, other goods and services, large research infrastructure)

Please complete the table below for each participant if the sum of the costs for 'travel', 'equipment', and 'goods and services' exceeds 15% of the personnel costs for that participant (according to the budget table in section 3 of the proposal administrative forms).

.		
Participant	Cost	Justification
Number/Short Name	(€)	
Trave		
Equipmen	t	
Other goods and	l	
services	3	
Tota		



4.2. Third parties involved in the project (including use of third party resources)

(Research Please complete, for each participant, the following table (or simply state "No third parties involved", if applicable):

Does the participant plan to subcontract certain tasks (please note that core tasks of the project should not be sub-contracted)	Y/N
If yes, please describe and justify the tasks to be subcontracted	
Does the participant envisage that part of its work is performed by linked third parties ²	Y/N
If yes, please describe the third party, the link of the participant to the third paddescribe and justify the foreseen tasks to be performed by the third party	irty, and
Does the participant envisage the use of contributions in kind provided by third parties (Articles 11 and 12 of the General Model Grant Agreement)	Y/N
If yes, please describe the third party and their contributions	
Does the participant envisage that part of the work is performed by	Y/N
International Partners ³ (Article 14a of the General Model Grant Agreement)?	
If yes, please describe the International Partner(s) and their contributions	



Budget key points

Important points for Evaluation

- Allocation of resources according to the scope of the proposal (not over/ under estimated)
- Significant imbalances between partners should be justified by their individual roles
- No unjustified costs for subcontracting
- Participation of 3rd parties under the suitable scheme
- Suitable effort foreseen for coordination/ management
- No ambiguous / unclear points

A. Direct personnel costs

Important points for Project Management

Personnel costs:

- Identify the tasks to be carried out by the beneficiary
- Identify the persons/ researchers suitable for implementation of these tasks
 - Identify personnel on the basis of the ENTITY and not on the basis of the research team, group, company department etc they work for.
 - Potential involvement of persons NOT working for the beneficiary? (→ 3rd parties)
- Identify persons/ researchers according to:
 - Level (manager, professor, researcher, post-doc, technician, administrative, ...)
 - Employment status (permanent, temporary, natural persons with direct contract, SME owners, ...)



Q: Should I name in the proposal all the persons that are going to be involved in the implementation of the project?

A. Direct personnel costs



Important points for Project Management

- Consider the start date of the project
- Consider internal rules for personnel costs when participating in H2020 projects
- Estimate their effort in the project (PersonMonths, PMs).
- Identify the average monthly rate of the specific persons according to the organisation's usual practices
- Estimate Personnel costs according to the above

Q: What if later Actual PMs deviate from Planned PMs?

B. Other Direct costs



Important points for Project Management

Travel costs:

Q: Costs for participating in a scientific conference?

Estimate:

- Travels for Project implementation, communication and dissemination (Visits to research sites, Conferences, Infodays, Events, Exhibitions, ...)
- Travels for Project meetings between partners (General Assembly, Steering Committee, Consortium Board, Advisory Board, WP Leaders meetings, ...)
- Travels for meetings with the EC
- Travels for Project review meetings
- Travels of in speakers /external experts

Q: What about travels for review meetings AFTER the end of project?

Isual practices of your organisation

Q: What about costs for travels which were cancelled and not realized?

B. Other Direct costs



Important points for Project Management

Equipment

- Equipment to be used according to the needs of the project (if any)
- Reimbursed ONLY on the basis of depreciation costs (except if foreseen in the call)
- Reimbursed ONLY for the % of actual use in the specific project
- Decide:
 - Purchase of new equipment?
 - Use of existing equipment?
 - Rent or lease equipment instead of purchasing?
 - Appropriate time to buy the equipment
- Equipment = **asset** according to national and international accounting standards. If **not asset** Other goods & services
- Take into account internal/ national rules for the purchase which may cause delays in the actual use

Q: What about costs for purchasing desktop PCs/ laptops?

Equipment costs - example



Electron microscope needed by beneficiary

Month	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
WP2																								
Purchase																								
Eligible cost						875	875	875	875	875	875	875	875	875	875	875	875	875	875	875	875	875		

- Microscope used exclusively on the action under tasks of WP2
- Project duration 24 months
- WP2 duration = 17 months / start M6 end M22
- Total purchase price: 65.000 €
 - Net value: 52.419 €
 - VAT 24%: 12.581 €
- Useful life: 5 years = 60 months
- Monthly depreciation = 100% / 60 months = 1,67% per month
- Monthly eligible amount = 1,67 % X 52.419 € = 875 €
- Total to be claimed in the project's reports = 875 € X 17 months € 14.882 €

(Use of the equipment under WP2 could be extended to more than 17 months according to actual implementation)



Equipment costs - example



Electron microscope needed by GR UNIVERSITY

Month	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
WP2																								
Purchase																								
Eligible cost						1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745	1745		

- Microscope used exclusively on the action under tasks of WP2
- Project duration 24 months
- WP2 duration = 17 months / start M6 end M22
- Total purchase price: 65.000 €
 - Net value: 52.419 €
 - VAT 24%: 12.581 €
- Useful life: 2,5 years = 30 months
- Monthly depreciation = 100% / 30 months = 3,33% per month
- Monthly eligible amount = 3,33 % X 52.419 € = 1.745 €
- Total to be claimed in the project's reports = 1.745 € X 17 month = 29.674 €

(Use of the equipment under WP2 could be extended to more than 17 months according to actual implementation)



B. Other Direct costs



Important points for Project Management

Other goods & services:

- Research consumables and supplies (only project related)
- Are you going to need a Certificate on the Financial Statement (CFS)?
 - Only if total requested EU contribution reported as ACTUAL COSTS >325.000 euros
- Dissemination and communication costs (brochures, flyers, banners, ...)
- Are you going to organize any meetings/ events/ conferences ...?
- IPR protection (patents, applications, patentsearches, ...)
- Any other costs that are necessary for implementation according to the action tasks? (bank transfer costs, ...)
- Detailed breakdown in the proposal and periodic report costs

Q: What about costs for lunch, coffee break, dinners?



Important points when structuring the budget for Subcontracting:

- Always checked by evaluators at proposal stage
- Only for limited parts of the action
- The main parts of the research work must be carried out by beneficiaries
- Preferably subcontractors in the EU Members States or Associated Countries
- Always justify in the proposal:
 - Why is it necessary for the project's implementation?
 - O Why can't the beneficiaries carry out these tasks?
 - O How are you going to ensure best value for money?
 - Detailed description of tasks and costs

Important points for Project Management

Q: Can we subcontract any tasks of the coordinator?

Subcontracting:

- In principle only the tasks to be subcontracted are identified in the proposal, not the subcontractor itself (exceptions)
- Tasks and continued in Annex 1 and Annex 2. If not, approval is required and perboard amendment.

Q: Can we identify / name

- the subcontractor in the proposal in order to avoid
 - the selection procedure once the proposal is approved?

2020 rules AND procurement rules that apply for the beneficiary

nay be set by the Authorising Officer (EC) for subcontracts .000 euros



4.2. Third parties involved in the project (including use of third party resources)

Please complete, for each participant, the following table (or simply state "No third parties involved", if applicable):

Does the participant plan to subcontract certain tasks (please note that core tasks of the project should not be sub-contracted)	Y/N
If yes, please describe and justify the tasks to be subcontracted	
Does the participant envisage that part of its work is performed by linked third parties ²	Y/N
If yes, please describe the third party, the link of the participant to the third party describe and justify the foreseen tasks to be performed by the third party	arty, and
Does the participant envisage the use of contributions in kind provided by third parties (Articles 11 and 12 of the General Model Grant Agreement)	Y/N
If yes, please describe the third party and their contributions	
Does the participant envisage that part of the work is performed by International Partners ³ (Article 14a of the General Model Grant Agreement)?	Y/N
If yes, please describe the International Partner(s) and their contributions	



Difference between "Other goods & services" and "Subcontracting"?

Contracts to purchase goods and services

VS

Subcontracts

Q: Creation of a website – Other direct costs OR Subcontracting?

- □ Not concern action tasks but are necessary to implement tasks
- ☐ Not indicated in DoW
- Reported as Other direct costs
- ☐ Generate Indirect costs
- Based on best value and no conflict of interest

- ☐ Concern action tasks
- ☐ Must be indicated in DoW
- ☐ Reported as
 Subcontracting
- ☐ Don't generate Indirect costs
- ☐ Based on best value and no conflict of interest

πράξι D. Costs for providing financial support to 3rd parties



- Beneficiaries provide EU funding to recipient(s) that are not party to the GA ("cascade funding")
- ONLY when foreseen in the Call / Work Programme
- Either in the form of FINANCIAL SUPPORT or in the form of PRIZES. e.g.:
 - Financial support to farmers for testing a new agricultural technology
 - Awarding research scholarships to students in the field of the action
- Limited and pre-defined maximum amount per third party (exception if required)
- Criteria for determining the amount of financial support AND the conditions for finally approving to pass the financial support
- Clear and exhaustive list of the types of activities that qualify for financial support for third parties
- **ALL** described in the proposal
- Strongly advised: Contract between beneficiary/ies and third party/ies

E. In-kind contributions by 3rd parties



Costs for activities implemented by 3rd Parties

- 3rd party definition: Any entity which is not a beneficiary
- The beneficiary is responsible towards the EC for the proper implementation of activities by 3rd parties
- Ways of involvement of 3rd Parties (other than Subcontractors and Contractors):

E. In-kind contributions by 3rd parties



- In-kind contributions (with or without payment): Seconded personnel, equipment, infrastructure or other non-financial resources
- Example: Hospital providing medical equipment/ infrastructure to university, civil servant working for beneficiary but paid by Government (Ministry), independent unit created specifically for managing administration of EU projects of a beneficiary, ...
- No separate Financial Statement but costs included in the beneficiary's Financial Statement)
- Identification of 3rd party and their tasks in Annex I
- Obligation to accept audits and reviews by the EC
- Indirect costs depending on the place of implementing the tasks

Linked 3rd parties



- Affiliated entities and entities with a legal link to a beneficiary
- Established, legal relationship which is pre-existing, broad and not specifically created for the work under the GA (NO ad-hoc collaboration)
- Examples: Parent/ subsidiary, holding/ subsidiary, associations/ members (if they have a legal link), subsidiary/ subsidiary, entities with framework collaboration agreement...
- The entity performing most of the work should be the beneficiary, and the other should participate as linked third party
- Identification of LTP and their tasks/ amounts in Annex I
- Submit their own Financial Statement (submitted by the beneficiary in the electronic system) → must have been validated
- Obligation to accept audits and reviews by the EC
- Indirect costs depending on the place of implementing the tasks

3rd Parti

Q: Are we free to choose under which of these options a 3rd party shall participate?



Types of				CHARAC	TERIST	ICS	
third parties	Does work of the action (Annex 1)	Provides resources or services	What is eligible?	Must be indicated in Annex 1	Indirect costs	Selecting the third party	Articles
Linked third party	YES	NO	Costs	YES	YES	Must be affiliated or have a legal link	Article 14
Subcontractors	YES	NO	Price	YES	NO	Best value for money, avoid conflict of interest	Article 13
Third party providing in-kind contributions	NO	YES	Costs	YES	YES	Not used to circumvent the rules	Articles 11 and 12
Contractors	NO	YES	Price	NO	YES	Best value money, ave conflict of i	rom cle 10 A be
Financial support to third parties	The beneficia	ved in the ca rries' activity of ancial support ation	onsists in	YES	NO	According to 3 rd par conditions in Armex 1	



Usual procedure and steps by the coordinator in order to structure the proposal budget

- 1. Establish a first estimated total budget taking into account the official call text:
 - O Does the call foresee a maximum total budget per project?
 - Does the call mention an indicated / suggested total budget per project?
- Request PM rates from all partners
 - o PM rates "weighted" according to the persons foreseen to participate in the implementation
 - PM rate as close as possible to actual
- 3. Establish a first estimated effort table for the activities foreseen (PMs per WP and possibly per Task)
- First estimation of Other direct costs, Subcontracting and other cost categories according to actual
 activities required
- 5. First calculation of total proposal budget according to the above
- 6. Inform partners, discussion, negotiation
- 7. Repeat until final



2												
3					E	ffort (Perso	onmonths)					
4							,					
5		Partner 1	Partner 2	Partner 3	Partner 4	Partner 5	Partner 6	Partner 7	Partner 8	Partner 9	Partner 10	Total
6	WP 1	17.0	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5		21.5
7	T 1.1	8.0	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	12.5
8	T 1.2	8.0										8.0
9	T 1.3	1.0										1.0
10	T 1.4											
11	WP 2	15.0	4.0	8.0	6.0	4.0		6.5	9.0		5.0	57.5
12	T 2.1		2.0	4.0	1.0	1.0		2.0	5.0		2.0	17.0
13	T 2.2	4.0	2.0	2.0	2.0	2.0		2.0	4.0		1.5	19.5
14	T 2.3	8.0		2.0	3.0	1.0		2.5			1.5	18.0
15	T 2.4	3.0										3.0
16	WP 3	8.0	2.0	4.0	6.0	7.5	7.0		7.0	7.0	7.0	55.5
17	T 3.1	4.0					3.0			2.0		9.0
18	T 3.2	2.0		3.0		2.0	4.0		6.0	2.0	3.5	22.5
19	T 3.3	2.0	1.0	1.0		4.0			1.0	3.0	3.5	15.5
20	T 3.4		1.0		6.0	1.5						8.5
21	WP 4	5.0	5.0	1.5	3.0	6.0	7.0	6.5	3.0	5.0	4.0	46.0
22	T 4.1				1.0	3.0				2.0	2.0	8.0
23	T 4.2	3.0	2.0			3.0	3.0	1.5			2.0	14.5
24	T 4.3	2.0	3.0	1.5			4.0	2.0				12.5
25	T 4.4							3.0	3.0	3.0		9.0
26	Total	45.0	11.5	14.0	15.5	18.0	14.5	13.5	19.5	12.5	16.5	180.5



7	Ī											
3												
9						Personne	el costs					
80												
1				Partner 3		Partner 5					Partner 10	Total
2	PM rate (est.)	3,500.00	2,700.00	6,600.00	8,600.00	-	_		-		2,600.00	
3	WP 1	59,500.0	1,350.0	•	4,300.0	2,750.0	2,050.0	1,840.0		1,100.0	1,300.0	•
1	T 1.1	28,000.00	1,350.00	3,300.00	4,300.00	2,750.00	2,050.00	1,840.00	2,100.00	1,100.00	1,300.00	48,090.00
5	T 1.2	28,000.00										28,000.00
5	T 1.3	3,500.00										3,500.00
'	T 1.4											
3	WP 2	52,500.0	10,800.0	52,800.0	51,600.0	22,000.0			37,800.0		13,000.0	264,420.00
)	T 2.1		5,400.00	26,400.00	8,600.00	5,500.00		7,360.00	21,000.00		5,200.00	79,460.00
)	T 2.2	14,000.00	5,400.00	13,200.00	17,200.00	11,000.00		7,360.00	16,800.00		3,900.00	88,860.00
L	T 2.3	28,000.00		13,200.00	25,800.00	5,500.00		9,200.00			3,900.00	85,600.00
	T 2.4	10,500.00										10,500.00
	WP 3	28,000.0	5,400.0	26,400.0	51,600.0	41,250.0	28,700.0		29,400.0	15,400.0	18,200.0	244,350.00
	T 3.1	14,000.00					12,300.00			4,400.00		30,700.00
	T 3.2	7,000.00		19,800.00		11,000.00	16,400.00		25,200.00	4,400.00	9,100.00	92,900.00
5	T 3.3	7,000.00	2,700.00	6,600.00		22,000.00			4,200.00	6,600.00	9,100.00	58,200.00
7	T 3.4		2,700.00		51,600.00	8,250.00						62,550.00
3	WP 4	17,500.0	13,500.0	9,900.0	8,600.0	33,000.0	28,700.0	23,920.0	12,600.0	11,000.0	10,400.0	169,120.00
9	T 4.1				8,600.00	16,500.00				4,400.00	5,200.00	34,700.00
)	T 4.2	10,500.00	5,400.00			16,500.00	12,300.00	5,520.00			5,200.00	55,420.00
	T 4.3	7,000.00	8,100.00	9,900.00			16,400.00	7,360.00				48,760.00
2	T 4.4							11,040.00	12,600.00	6,600.00		30,240.00
3	Total	157,500.0	31,050.0	92,400.0	116,100.0	99,000.0	59,450.0	49,680.0	81,900.0	27,500.0	42,900.0	757,480.00
4												



56						Travel	costs					
57												
58		Partner 1	Partner 2	Partner 3	Partner 4	Partner 5	Partner 6	Partner 7	Partner 8	Partner 9	Partner 10	Total
59	WP 1	50,000.0	5,000.0	5,000.0	5,000.0	5,000.0	5,000.0	5,000.0	5,000.0	5,000.0	5,000.0	95,000.00
60	T 1.1	28,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	73,000.00
61	T 1.2	22,000.00										22,000.00
62	T 1.3											
63	T 1.4											
64	WP 2	7,000.0	3,000.0	2,000.0	2,000.0	2,000.0	2,000.0		3,000.0	1,500.0		22,500.00
65	T 2.1	7,000.00		2,000.00	2,000.00	2,000.00	2,000.00			1,500.00		16,500.00
66	T 2.2											
67	T 2.3		3,000.00						3,000.00			6,000.00
68	T 2.4											
69	WP 3	3,000.0		2,000.0	3,500.0	1,000.0				1,500.0		11,000.00
70	T 3.1			2,000.00	3,500.00							5,500.00
71	T 3.2											
72	T 3.3	-				1,000.00				1,500.00		5,500.00
73	T 3.4											
74	WP 4	1,500.0	1,000.0					1,500.0		1,500.0		5,500.00
75	T 4.1	1,500.00	1,000.00					1,500.00		1,500.00		5,500.00
76	T 4.2											
77	T 4.3											
78	T 4.4											
79	Total	61,500.0	9,000.0	9,000.0	10,500.0	8,000.0	7,000.0	6,500.0	8,000.0	9,500.0	5,000.0	134,000.00
80												



107													
108						Othe	r goods and	services co	sts				
109													
110			Partner 1	Partner 2	Partner 3	Partner 4	Partner 5	Partner 6	Partner 7	Partner 8	Partner 9	Partner 10	Total
111	WP 1		22,000.0	2,000.0		2,000.0	2,000.0	2,000.0		2,000.0	2,000.0	2,000.0	36,000.00
112		T 1.1	12,000.00	2,000.00		2,000.00	2,000.00	2,000.00		2,000.00	2,000.00	2,000.00	26,000.00
113		T 1.2											
114		T 1.3	2,000.00										2,000.00
115		T 1.4	8,000.00										8,000.00
116	WP 2		2,000.0	1,200.0					2,200.0		1,200.0		6,600.00
117		T 2.1	2,000.00								1,200.00		3,200.00
118		T 2.2											
119		T 2.3		1,200.00					2,200.00				3,400.00
120		T 2.4											
121	WP 3		6,000.0		3,000.0			2,300.0	1,200.0		2,600.0	2,200.0	17,300.00
122		T 3.1	6,000.00		3,000.00				1,200.00				10,200.00
123		T 3.2										2,200.00	2,200.00
124		T 3.3						2,300.00			2,600.00		4,900.00
125		T 3.4											
126	WP 4		2,500.0	1,100.0		1,500.0	3,200.0	1,200.0	1,000.0	2,200.0	2,200.0	2,200.0	17,100.00
127		T 4.1		1,100.00		1,500.00	1,500.00	1,200.00		2,200.00	2,200.00	1,200.00	10,900.00
128		T 4.2							1,000.00				1,000.00
129		T 4.3	2,500.00				1,700.00					1,000.00	5,200.00
130		T 4.4											
131		Total	32,500.0	4,300.0	3,000.0	3,500.0	5,200.0	5,500.0	4,400.0	4,200.0	8,000.0	6,400.0	77,000.00
132													

					BU	DGET						
		Partner 1	Partner 2	Partner 3	Partner 4	Partner 5	Partner 6	Partner 7	Partner 8	Partner 9	Partner 10	Total
PM rate	(est.)	3,500.00	2,700.00	6,600.00	8,600.00	5,500.00	4,100.00	3,680.00	4,200.00	2,200.00	2,600.00	Total
	rate (%)	100%	100%	70%	100%	70%	100%	70%	100%	100%	70%	
WP 1												
	Personnel	59,500.00	1,350.00	3,300.00	4,300.00	2,750.00	2,050.00	1,840.00	2,100.00	1,100.00	1,300.00	79,590.00
	Travel	50,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	95,000.00
	Equipment											
	Other goods & services	22,000.00	2,000.00		2,000.00	2,000.00	2,000.00		2,000.00	2,000.00	2,000.00	36,000.00
	Subcontracting											
	Indirect costs	32,875.00	2,087.50	2,075.00	2,825.00	2,437.50	2,262.50	1,710.00	2,275.00	2,025.00	2,075.00	52,647.50
	Total costs	164,375.00	10,437.50	10,375.00	14,125.00	12,187.50	11,312.50	8,550.00	11,375.00	10,125.00	10,375.00	263,237.50
WP 2												
	Personnel	52,500.00	10,800.00	52,800.00	51,600.00	22,000.00		23,920.00	37,800.00		13,000.00	264,420.00
	Travel	7,000.00	3,000.00	2,000.00	2,000.00	2,000.00	2,000.00		3,000.00	1,500.00		22,500.00
	Equipment	2,000.00	1,200.00					2,200.00		22,000.00		27,400.00
	Other goods & services	2,000.00	1,200.00					2,200.00		1,200.00		6,600.00
	Subcontracting	18,000.00				16,000.00			6,000.00			40,000.00
	Indirect costs	15,875.00	4,050.00	13,700.00	13,400.00	6,000.00	500.00	7,080.00	10,200.00	6,175.00	3,250.00	80,230.00
	Total costs	97,375.00	20,250.00	68,500.00	67,000.00	46,000.00	2,500.00	35,400.00	57,000.00	30,875.00	16,250.00	441,150.00
WP 3												
	Personnel	28,000.0	5,400.0	-		41,250.0	28,700.0		29,400.0	15,400.0	18,200.0	244,350.00
	Travel	3,000.0		2,000.0	3,500.0	1,000.0				1,500.0		11,000.00
	Equipment											
	Other goods & services	6,000.00		3,000.00			2,300.00	1,200.00		2,600.00	2,200.00	17,300.00
	Subcontracting					6,000.00						6,000.00
	Indirect costs	9,250.00	1,350.00	7,850.00	13,775.00	10,562.50	7,750.00	300.00	7,350.00	4,875.00	5,100.00	68,162.50
	Total costs	46,250.00	6,750.00	39,250.00	68,875.00	58,812.50	38,750.00	1,500.00	36,750.00	24,375.00	25,500.00	346,812.50
WP 4												
	Personnel	17,500.0	13,500.0	9,900.0	25,800.0	33,000.0	28,700.0	23,920.0	12,600.0	11,000.0	10,400.0	186,320.00
	Travel	1,500.0	1,000.0					1,500.0		1,500.0		5,500.00
	Equipment	9,500.0				1,700.0		3,200.0		2,200.0		16,600.00
	Other goods & services	2,500.00	1,100.00		1,500.00	3,200.00	1,200.00	1,000.00	2,200.00	2,200.00	2,200.00	17,100.00
	Subcontracting	6,000.00					2,600.00					8,600.00
	Indirect costs	7,750.00	•		-			7,405.00	3,700.00	4,225.00	3,150.00	56,380.00
	Total costs	44,750.00	19,500.00	12,375.00	34,125.00	47,375.00	39,975.00	37,025.00	18,500.00	21,125.00	15,750.00	290,500.00
TOTAL o												
	Personnel	157,500.0	31,050.0		133,300.0	99,000.0	59,450.0	49,680.0	81,900.0	27,500.0	42,900.0	774,680.00
	Travel	61,500.0	9,000.0	9,000.0	10,500.0	8,000.0	7,000.0	6,500.0	8,000.0	9,500.0	5,000.0	134,000.00
	Equipment	11,500.0	1,200.0			1,700.0		5,400.0		24,200.0		44,000.00
	Other goods & services	32,500.00	4,300.00	3,000.00	3,500.00			4,400.00		8,000.00	6,400.00	77,000.00
	Subcontracting	24,000.00				22,000.00			6,000.00			54,600.00
	Indirect costs	-									13,575.00	257,420.00
	Total	352,750.0			184,125.0				123,625.0	86,500.0	67,875.0	-
Max Re	equested EC contribution	352,750.0	56,937.5	91,350.0	184,125.0	115,062.5	92,537.5	57,732.5	123,625.0	86,500.0	47,512.5	1,208,132.50





Participant tner 1		(A) Direct personnel costs	(B) Other direct costs	(C) Direct costs of subcontracting	(D) Direct costs of	(E)	(F)	(G)	(H)	(1)	(1)	
		Direct personnel	Other direct	Direct costs of			(F)	(G)	(H)	/1)	(1)	
tner 1					providing financial support to third parties	Costs of inkind contributions not used on the beneficiary's premises	Indirect costs (=0.25 * (A+B-E))	Special unit costs covering direct & indirect costs	Total estimated eligible costs (=A+B+C+D+F+G	(I) Reimburse ment rate	(J) Max. grant (=H*I)	(K) Requested grant
		157,500.00	105,500.00	24,000.00			65,750.00		352,750.00	100%	352,750.00	352,750.00
tner 2		31,050.00	14,500.00	0.00			11,387.50		56,937.50	100%	56,937.50	56,937.50
tner 3		92,400.00	12,000.00	0.00			26,100.00		130,500.00	70%	91,350.00	91,350.00
tner 4		133,300.00	14,000.00	0.00			36,825.00		184,125.00	100%	184,125.00	184,125.00
tner 5		99,000.00	14,900.00	22,000.00			28,475.00		164,375.00	70%	115,062.50	115,062.50
tner 6		59,450.00	12,500.00	2,600.00			17,987.50		92,537.50	100%	92,537.50	92,537.50
tner 7		49,680.00	16,300.00	0.00			16,495.00		82,475.00	70%	57,732.50	57,732.50
tner 8		81,900.00	12,200.00	6,000.00			23,525.00		123,625.00	100%	123,625.00	123,625.00
tner 9		27,500.00	41,700.00	0.00			17,300.00		86,500.00	100%	86,500.00	86,500.00
tner 10		42,900.00					•		67,875.00	70%	47,512.50	,
tner 8 tner 9	0		81,900.00 27,500.00 0 42,900.00	81,900.00 12,200.00 27,500.00 41,700.00 0 42,900.00 11,400.00	81,900.00 12,200.00 6,000.00 27,500.00 41,700.00 0.00 0 42,900.00 11,400.00 0.00	81,900.00 12,200.00 6,000.00 27,500.00 41,700.00 0.00 0 42,900.00 11,400.00 0.00	81,900.00 12,200.00 6,000.00 27,500.00 41,700.00 0.00 0 42,900.00 11,400.00 0.00	81,900.00 12,200.00 6,000.00 23,525.00 27,500.00 41,700.00 0.00 17,300.00 0 42,900.00 11,400.00 0.00 13,575.00	81,900.00 12,200.00 6,000.00 23,525.00 27,500.00 41,700.00 0.00 17,300.00 0.00 13,575.00	81,900.00 12,200.00 6,000.00 23,525.00 123,625.00 27,500.00 41,700.00 0.00 17,300.00 86,500.00 0 42,900.00 11,400.00 0.00 13,575.00 67,875.00	81,900.00 12,200.00 6,000.00 23,525.00 123,625.00 100% 27,500.00 41,700.00 0.00 17,300.00 86,500.00 100% 0 42,900.00 11,400.00 0.00 13,575.00 67,875.00 70%	81,900.00 12,200.00 6,000.00 23,525.00 123,625.00 100% 123,625.00 27,500.00 41,700.00 0.00 17,300.00 86,500.00 100% 86,500.00 0 42,900.00 11,400.00 0.00 13,575.00 67,875.00 70% 47,512.50

Potential budget changes



What if actual implementation needs require budget changes OR costs not foreseen?

Possibility for budget transfer always possible

Possibility to add new cost items not foreseen

Always with proper and detailed justification to demonstrate why is it necessary and for the benefit of the project

BUT maximum Grant Amount can never be exceeded

In all cases, actions should be carried out as planned

Useful links



- **→** Funding & Tenders Opportunities Portal
 - **→** How to participate
 - Reference Documents
 - Grant agreements, contracts and rules of contest
 - **→** Model grant agreements
 - **→** General Grant Agreement

- **→** Guidance
 - **→** Annotated Model Grant Agreement
- **→** Templates & forms
 - **→** Proposal templates
- **H2020** Online user manual

The End



Thank you for your attention!

Vangelis Argoudelis

Legal & Financial NCP for HORIZON 2020 in Greece

FORTH/ PRAXI Network

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